

2023 MS-737

Proposed Budget

Andover

For the period beginning January 1, 2023 and ending December 31, 2023

Form Due Date: 20 Days after the Annual Meeting

This form was posted with the warrant on: $\frac{2}{2}$

BUDGET COMMITTEE CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

					Jessica Rand	MARK L. COWNTER	JAMES TOOK	Hayla M. Chandler	DATA D. DATOCACA	Donna Crisp Duckes	Name
Note and the present the second of the present of t	Alexandera min e és e és el mandra manimum manimum manimum de la companya de la c	innianen konskiparakon (minnian populaturakon minnian ara katalanakon minnian en Minnian en Minnian en Minnian	ON MET TOTAL CONTRACTOR PROPERTY OF THE PROPER		and the second		CV Metro	oxliciso sa			Position
	Act and a serious and a serious and a serious property of a distinct property of the serious and a s				Charles Dec	Milled Long Comments	The second secon	SB July M. Shall	and the state of t	Janua Janua January la January Language	Signature

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal: https://www.proptax.org/

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
http://www.revenue.nh.gov/mun-prop/



Revenue Administration New Hampshire Department of

2023

Proposed Budget

Public Safety General Government Airport/Aviation Center 4194 Account 4199 4197 4196 4195 4153 4152 4299 4155-4159 4130-4139 4215-4219 4210-4214 4191-4193 4150-4151 4140-4149 4290-4298 4240-4249 4220-4229 **Building Inspection** Fire Police Planning and Zoning Financial Administration Election, Registration, and Vital Statistics Other (Including Communications) **Emergency Management** Ambulance Advertising and Regional Association Insurance Cemeteries General Government Buildings Personnel Administration Legal Expense Revaluation of Property Executive Purpose Other General Government General Government Subtotal Public Safety Subtotal Article 97 07 9 07 9 97 07 97 97 97 07 97 07 07 97 9 Expenditures for period ending 12/31/2022 \$196,473 \$102,141 \$299,063 \$752,049 \$179,644 \$118,092 \$77,345 \$47,156 \$50,562 \$70,196 \$21,342 \$40,006 \$23,123 \$19,554 \$99,068 \$1,500 \$2,022 \$2,888 Actual \$0 \$0 Appropriations for period ending 12/31/2022 \$340,521 \$102,151 \$229,620 \$846,073 \$247,538 \$105,140 \$49,755 \$54,183 \$64,681 \$66,768 \$1,700 \$34,808 \$20,001 \$99,698 \$79,243 \$22,558 \$8,000 \$750 \$0 \$0 Appropriations for Appropriation \$1,043,366 \$382,969 \$114,151 \$258,068 \$333,630 \$167,808 \$124,790 \$10,000 \$64,996 \$39,346 \$22,001 \$49,000 \$20,630 \$57,688 \$67,312 \$94,165 \$2,000 \$750 \$ \$0 \$0 80 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$ \$0 \$0 8 8 \$0 \$0 \$0 \$0 80 \$1,001,760 \$114,151 \$158,115 \$124,790 \$382,969 \$258,068 \$301,717 \$57,688 \$67,312 \$10,000 \$49,000 \$64,996 \$39,346 \$22,001 \$20,630 \$94,165 \$2,000 \$750 \$0 \$0 \$41,606 \$31,913 \$9,693 \$0 \$0 0\$ 80 \$0 \$0 \$0 \$0 \$0 80 8 \$0 \$0 \$0 \$0

Anni mateologica m	4301-4309
Airport/Aviation Center Subtotal	09 Airport Operations
\$0	\$0
\$0	\$0
\$0	\$0
\$0	\$0
\$0	\$0
\$0	\$0



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4311 Administration 80			The state of the s			TOTAL DESIGNATION OF THE PROPERTY OF THE PROPE	**************************************		
Administration 40 50	\$0	\$0	\$0	\$0	\$0	\$0		Administration	4411
Section	0-0-00		and distribution of the property of the proper	MID common to the common to th					Health
Sistant Sist	\$0	\$0	\$0	\$0	\$0	\$0		Electric Subtotal	
Sicolar Sico	\$0	\$0	\$0	\$0		\$0		Other Electric Costs	4359
Sicology Sicology	\$0	\$0	\$0	\$0	\$0	\$0		Electric Equipment Maintenance	4354
Society	\$0	\$0	\$0	\$0	\$0	\$0		Purchase Costs	4353
S0 S0 S0 S0 S0 S0 S0 S0	\$0	\$0	\$0	\$0	\$0	\$0		Administration and Generation	4351-4352
S0 S0 S0 S0 S0 S0 S0 S0	\$0	\$0	\$0	\$0	\$0	\$0		Water Distribution and Treatment Subtotal	Electric
ts 50 \$0<	\$0	\$0	\$0	\$0	\$0	\$0		Water Treatment, Conservation and Other	4335-4339
tis 50 \$0	\$0	\$0	\$0	\$0	\$0	\$0		Water Services	4332
sis 50 \$0	\$0	\$0	\$0	\$0	\$0	\$0		Administration	4331
Administration \$0	\$23,200	\$211,371	\$0	\$234,571	\$199,734	\$198,092			Water Distrib
Administration \$0 \$22,5 \$19,747 \$22,5 \$19,747 \$22,5 \$19,747 \$22,5 \$19,747 \$22,5 \$19,747 \$22,5 \$19,747 \$22,5 \$19,747 \$10 <th< td=""><td>\$0</td><td>\$0</td><td>\$0</td><td>\$0</td><td>\$0</td><td>\$0</td><td></td><td>Other Sanitation</td><td>4329</td></th<>	\$0	\$0	\$0	\$0	\$0	\$0		Other Sanitation	4329
Administration \$0 \$22.5 \$1,01 \$22.5 \$22.5 \$1,01 \$22.5	\$0	\$0	\$0	\$0	\$0	\$0		Sewage Collection and Disposal	4326-4328
Administration \$0 \$0 \$0 \$0 \$0 Highways and Streets 07 \$578,149 \$568,220 \$642,287 \$0 \$619,747 \$22,5 Bridges 50 \$0 \$0 \$0 \$0 \$0 \$22,5 Street Lighting 07 \$6,596 \$5,400 \$6,600 \$0 \$6,600 \$0 \$6,600 \$0 \$6,600 \$0 \$6,600 \$0 \$0 \$6,600 \$0	\$0	\$1,200	\$0	\$1,200	\$4,700	\$1,011	07	Solid Waste Cleanup	4325
Administration \$0 \$22,5 \$19,747 \$22,5 \$19,747 \$22,5 \$19,747 \$22,5 \$19,747 \$22,5 \$19,747 \$22,5 \$10,747 \$22,5 \$10,747 \$22,5 \$10,747 \$22,5 \$10,747 \$22,5 \$10,747 \$22,5 \$10,747 \$22,5 \$10,747 \$22,5 \$10,747 \$22,5 \$10,747 \$22,5 \$10,747 \$22,5 \$10,747 \$22,5 \$10,747 \$22,5 \$10,747 \$22,5 \$10,747 \$22,5 \$10,747 \$	\$23,200	\$210,171	\$0	\$233,371	\$195,034	\$197,081	07	Solid Waste Disposal	4324
Administration \$0 \$19,747 \$22,5 \$0 \$0 \$0 \$0 \$0 \$0 \$22,5 \$0	\$0	\$0	\$0	\$0	\$0	\$0		Solid Waste Collection	4323
Administration \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$19,747 \$22,5 \$19,747 \$22,5 \$10 \$10 \$20 \$20 \$22,5 <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td></td> <td>Administration</td> <td>4321</td>	\$0	\$0	\$0	\$0	\$0	\$0		Administration	4321
Administration \$0 \$0 \$0 \$0 \$0 Highways and Streets 07 \$578,149 \$568,220 \$642,287 \$0 \$619,747 \$22,6 Bridges \$0<	\$22,540	\$626,347	(1	\$645,887	\$573,620	\$584,745		Highways and Streets Subtotal	Sanitation
Administration \$0 \$0 \$0 \$0 \$0 Highways and Streets 07 \$578,149 \$568,220 \$642,287 \$0 \$619,747 \$22,5 Bridges \$0 \$0 \$0 \$0 \$0 \$0 \$6,600	\$0	\$0	\$0	\$0	\$0	\$0	PARA A PARA PARA PARA PARA PARA PARA PA		4319
Administration \$0 \$0 \$0 \$0 \$0 Highways and Streets 07 \$578,149 \$568,220 \$642,287 \$0 \$619,747 \$22,5 Bridges \$0 \$0 \$0 \$0 \$0 \$0	\$0	\$6,600	\$0	\$6,600	\$5,400	\$6,596	07	Street Lighting	4316
Administration \$0 \$0 \$0 \$0 \$0 Highways and Streets 07 \$578,149 \$568,220 \$642,287 \$0 \$619,747 \$22,5	\$0	\$0		\$0	\$0	\$0		Bridges	4313
Administration \$0 \$0 \$0	\$22,540	\$619,747	\$0	\$642,287	\$568,220	\$578,149	07	Highways and Streets	4312
	\$0	\$0	\$0	\$0	\$0	\$0		Administration	4311



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•		Least and a construction of the construction o					
	\$0	\$0	\$0	\$0		Other Debt Service	4790-4799
\$1	\$6		69	\$0	07	Tax Anticipation Notes - Interest	4723
\$0	\$0	\$0	\$0	\$0		Long Term Bonds and Notes - Interest	4721
\$0	\$0	\$0	\$0	\$0		Long Term Bonds and Notes - Principal	4711
•	•	4 1000	e 13000	4,164		conservation and bevelopment authorate	Debt Service
#1 #50 #0	5 6	\$4 \$50	3 45 C	\$0		Economic Development	4651-4659
\$0	\$0	\$0	\$0	\$0		Redevelopment and Housing	4631-4632
\$1,850	\$0	\$1,850	\$1,350	\$1,102	07	Other Conservation	4619
\$0	\$0	\$0	\$0	\$0		Administration and Purchasing of Natural Resources	4611-4612
\$69,450	\$0	\$69,450	\$62,803	\$66,999		Culture and Recreation Subtotal	
\$0	\$0	\$0	\$1	\$579	Andrews Andrews and Advisory and Andrews	Other Culture and Recreation	4589
\$15,000	\$0	\$15,000	\$10,001	\$10,000	07	Patriotic Purposes	4583
\$43,150	\$0	\$43,150	\$41,525	\$41,537	07	Library	4550-4559
\$11,300	\$0	\$11,300	\$11,276	\$14,883	07	Parks and Recreation	4520-4529
						Recreation	Culture and Recreation
\$24,684	\$0	\$26,183	\$19,532	\$19,387		Welfare Subtotal	
\$24,684	\$0	\$26,183	\$19,532	\$19,387	07	Vendor Payments and Other	4445-4449
\$0	\$0	\$0	\$0	\$0		Intergovernmental Welfare Payments	4444
\$0	\$0	\$0	\$0	\$0		Administration and Direct Assistance	4441-4442
	*	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4	÷.		neam emporar	Welfare
\$20.091	5	\$20 ng1	\$32 788	\$40.087		Looks Subject to the Control of the	4
\$20,090	\$0	\$20,090	\$23,787	\$19,087	07	Health Agencies, Hospitals, and Other	4415-4419
\$1	÷	4	\$1	\$0	07	Pest Control	4414



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\$88,845	\$2,338,523	\$0	\$2,427,368		0 10 10 10 10 10 10 10 10 10 10 10 10 10	Total Operation District Appropriations	
\$0	\$0	\$0	\$0	\$0	\$0	Operating Transfers Out Subtotal	
\$0	\$0	\$0	\$0	\$0	\$0	To Fiduciary Funds	4919
\$0	\$0	\$0	\$0	\$0	\$0	To Non-Expendable Trust Funds	4918
\$0	\$0	\$0	\$0	\$0	\$0	To Proprietary Fund - Water	4914W
\$0	\$0	\$0	\$0	\$0	\$0	To Proprietary Fund - Sewer	4914S
\$0	\$0	\$0	\$0	\$0	\$0	To Proprietary Fund - Other	49140
\$0	\$0	\$0	\$0	\$0	\$0	To Proprietary Fund - Electric	4914E
\$0	\$0	\$0	\$0	\$0	\$0	To Proprietary Fund - Airport	4914A
\$0	\$0	\$0	\$0	\$0	\$0	To Capital Projects Fund	4913
\$0	\$0	\$0	\$0	\$0	\$0\$	To Special Revenue Fund	4912
						Operating Transfers Out	perating T
\$0	\$0	\$0	\$	\$650,000	\$43,501	Capital Outlay Subtotal	
\$0	SO STATE OF THE PROPERTY OF TH	\$0	\$0	\$0	\$0	Improvements Other than Buildings	4909
\$0	\$0	\$0	\$0	\$650,000	\$43,501	Buildings	4903
\$0	\$0	\$0	\$0	\$0	\$0	Machinery, Vehicles, and Equipment	4902
\$0	**************************************	\$0		\$0	\$0	Land	4901



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\$1,963,959	\$929,800	\$0	\$2,893,759	cial Articles	Total Proposed Special Articles	
Summissions marginism and the American area of the area of extension of the elements	orbyter, oldlik roosses, see see see see see see see see se					
				Purpose: Forest Fire Labor ETF		Martin martin del della monodoppiana nana della propriata dell
\$0	\$5,000	\$0	\$5,000	08	To Expendable Trusts/Fiduciary Funds	4916
directives (www.commers.Pers.) (incl. 1907.4-) (incl. 1907.4-) (incl. 1998.4-) (incl. 1998.4-) (incl. 1998.4-)	The second secon			Purpose: Bridge Rehabilitation CRF		
\$0	\$50,000	\$0	\$50,000	16	Improvements Other than Buildings	4909
amonto del data alche della ministra ministra ministra di managara di managara ministra managara manag				Purpose: Highway Project CRF		
\$0	\$150,000	\$0	\$150,000	14	Improvements Other than Buildings	4909
				Purpose: Revaluation CRF		
\$0	\$11,300	\$0	\$11,300	12	Improvements Other than Buildings	4909
				Purpose: Transfer Station Projects ETF		
\$0	\$15,000	\$0	\$15,000	11	Improvements Other than Buildings	4909
	WANTA CONTRACTOR CONTR	and the state of t	And the second s	Purpose: Town Buildings ETF		
\$0	\$20,000	\$0	\$20,000	10	Buildings	4903
WHIRE THE PROPERTY OF THE PROP	arditeter will process with the commence of the comments of th		AND THE REAL PROPERTY OF THE P	Purpose: Highway Garage Construction		
\$0	\$650,000	\$0	\$650,000	09	Buildings	4903
and property of the control of the c			моницион можения в подоставления в подоста	Purpose: Bond for Construction of Highway Garage		
\$1,963,959	\$0	\$0	\$1,963,959	05	Buildings	4903
mental policy and a second		clinative do unitedito do establish the does for successive de description de services manares or establish MAM page una requestration de la company de la c		Purpose: Police Cruiser CRF		
\$0	\$13,500	\$0	\$13,500	15	Machinery, Vehicles, and Equipment	4902
Blood Addition of the Control of the	And the result of the property of the state of the property of the state of the sta	A CAPACION CONTRACTOR	No. No. No. of the Contract of	Purpose: Highway Equipment CRF		
\$0	\$15,000	\$0	\$15,000	13	Machinery, Vehicles, and Equipment	4902
\$0	\$0	\$0	\$0		To Health Maintenance Trust Funds	4917
\$0	\$0	\$0	\$0		To Expendable Trust Fund	4916
\$0	\$0	\$0	\$0		To Capital Reserve Fund	4915
Budget Budget Committee's Committee's ropriations for Appropriations for period ending period ending 12/31/2023 (Recommended) (Not Recommended)	Budget Committee's ppropriations for A period ending 12/31/2023 (Recommended) (Selectmen's Selectmen's ropriations for Appropriations for Appropriations for A period ending period ending 12/31/2023 (Not Recommended) (Not Recommended)	Budget Budget Selectmen's Selectmen's Committee's Committee's Appropriations for Appropri	Article	Purpose	Account



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\$44,641	\$57,794	\$0	\$102,435	al Articles	Total Proposed Individual Articles	
And the state of t		The communication are consistent and physical processing and consistent and consi	materials of the state of the s	Purpose: Bridge Evaluation Project		
\$0	\$26,000	\$0	\$26,000	17	Improvements Other than Buildings	4909
To the state of th	And the second s	enenginenenindyk vot skriges sal smekral tillikk i killin meddennenintennenintenneninten	eldas se arbitostello dello	Purpose: Enter 6-Year Lease of Dump Truck		
\$0	\$31,794	\$0	\$31,794	06	Long Term Bonds and Notes - Principal	4711
** Proposes and Propose and Proposes and Proposes and Proposes and Proposes and Pro	SERVING NEW CONTRIBUTION OF STREET, SERVING SE		62/20131111111111111111111111111111111111	Purpose: Town Clerk / Tax Collector Move to Full Time		
\$13,909	\$0	\$0	\$13,909	18	Insurance	4196
			от при	Purpose: Town Clerk / Tax Collector Move to Full Time		
\$10,167	\$0	\$0	\$10,167	18	4155-4159 Personnel Administration	4155-41
Average and the second	Amerikade in the constitution of the constitut	ACOLOGICA CONTRACTOR C		Purpose: Town Clerk / Tax Collector Move to Full Time		
\$20,565	\$0	\$0	\$20,565	18	4140-4149 Election, Registration, and Vital Statistics	4140-41
Budget Committee's spropriations for period ending 12/31/2023 of Recommended)	Budget Committee's	Selectmen's Selectmen's ropriations for Appropriations for Appropriati	Budget Budget Selectmen's Selectmen's Committee's Committee Appropriations for Appropriat	Article	nt Purpose	Account



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	***************************************))))))	•		***************************************
\$0	\$0	\$2,000		From Other Governments	3379
\$2,000	\$2,000	\$106,858	07	Other (Including Railroad Tax)	3359
\$0	\$0	\$0		Flood Control Reimbursement	3357
\$150	\$150	\$162	07	State and Federal Forest Land Reimbursement	3356
0\$	\$0	\$0		Housing and Community Development	3355
\$0		\$0		Water Pollution Grant	3354
\$100,000	\$100,000	\$205,758	07	Highway Block Grant	3353
\$110,000	\$110,000	\$211,207	07	Meals and Rooms Tax Distribution	3352
\$0		\$0		Municipal Aid/Shared Revenues	3351
\$488,000	\$488,000	\$1,097,655	btotal	Licenses, Permits, and Fees Subtotal	State Sources
\$0	\$0	\$0		19 From Federal Government	3311-3319
\$6,000	\$6,000	\$552,313	07	Other Licenses, Permits, and Fees	3290
\$4,000	\$4,000	\$4,796	07	Building Permits	3230
\$475,000	\$475,000	\$540,546	07	Motor Vehicle Permit Fees	3220
\$3,000	\$3,000	\$0	07	Business Licenses and Permits	3210
				Licenses, Permits, and Fees	Licenses,
\$20,100	\$20,100	\$55,789	ototal	Taxes Subtotal	
\$0	\$0	\$0		Inventory Penalties	9991
\$0	\$0	\$10,084		Interest and Penalties on Delinquent Taxes	3190
\$0	\$0	\$0		Other Taxes	3189
\$100	\$100	\$0	07	Excavation Tax	3187
\$0	\$0	\$0		Payment in Lieu of Taxes	3186
\$15,000	\$15,000	\$27,555	07	Yield Tax	3185
\$0	\$0	\$0		Resident Tax	3180
\$5,000	\$5,000	\$18,150	07	Land Use Change Tax - General Fund	3120
			- A		Taxes
Budget Committee's Estimated Revenues for period ending 12/31/2023	Selectmen's Estimated Revenues for period ending 12/31/2023	Actual Revenues for period ending 12/31/2022	Article	Source	Account



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\$426,000	\$2,139,959	\$400,000	itotal	Other Financing Sources Subtotal	
\$0	\$0	\$0		Fund Balance to Reduce Taxes	9999
\$426,000	\$826,000	\$400,000	09, 17, 05	Amount Voted from Fund Balance	9998
\$0	\$1,313,959	\$0	05	Proceeds from Long Term Bonds and Notes	3934
				Other Financing Sources	Other Fin
\$0	\$0	\$202,605	itotal	Interfund Operating Transfers In Subtotal	
\$0		\$0	mandodona militak nem mandodon	From Conservation Funds	3917
\$0		\$0		From Trust and Fiduciary Funds	3916
\$0	\$0	\$202,605		From Capital Reserve Funds	3915
\$0	O\$	\$0		From Enterprise Funds: Water (Offset)	3914W
\$0	\$0	\$0		From Enterprise Funds: Sewer (Offset)	3914S
\$0	\$0	\$0		From Enterprise Funds: Other (Offset)	39140
\$0	\$0	\$0		From Enterprise Funds: Electric (Offset)	3914E
\$0	\$0	\$0		From Enterprise Funds: Airport (Offset)	3914A
\$0	\$0	\$0		From Capital Projects Funds	3913
\$0	\$0	\$0		From Special Revenue Funds	3912
4.5	41 15,770	4 100,00	TOTAL	Interfund Operating Transfers In	Interfund
\$70,000,000	\$50,000	\$400,874		Other	3503-3509
\$400	\$400	\$458	07		3502
\$10,000	\$10,000	\$95,289	07	Sale of Municipal Property	3501
\$40,000	\$40,000	\$54,013	itotal	Charges for Services Subtotal Miscellaneous Revenues	Miscellan
\$0	\$0	\$0		Other Charges	3409
#T0,000		\$C1,010	Ç	3401-3406 Income from Departments	3401-340

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\$2,069,467	\$2,452,953	Estimated Amount of Taxes to be Raised
\$1,256,650	\$2,970,609	Less Amount of Estimated Revenues & Credits
\$3,326,117	\$5,423,562	Total Appropriations
\$57,794	\$102,435	Individual Warrant Articles
\$929,800	\$2,893,759	Special Warrant Articles
\$2,338,523	\$2,427,368	Operating Budget Appropriations
Budget Committee's Period ending 12/31/2023 (Recommended)	Selectmen's Period ending 12/31/2023 (Recommended)	ltem

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\$3,658,729	Maximum Allowable Appropriations Voted at Meeting: (Line 1 + Line 8 + Line 11 + Line 12)
\$0	12. Bond Override (RSA 32:18-a), Amount Voted
\$0	11. Amount voted over recommended amount (Difference of Lines 9 and 10)
\$0	10. Voted Cost Items (Voted at Meeting)
\$0	9. Recommended Cost Items (Prior to Meeting)
Semination and the semination of the semination	Collective Bargaining Cost Items:
\$332,612	8. 10% of Amount Recommended, Less Exclusions (Line 7 x 10%)
\$3,326,117	7. Amount Recommended, Less Exclusions (Line 1 less Line 6)
\$0	6. Total Exclusions (Sum of Lines 2 through 5 above)
\$0	5. Mandatory Assessments
\$0	4. Capital outlays funded from Long-Term Bonds & Notes
\$0	3. Interest: Long-Term Bonds & Notes
\$0	2. Principal: Long-Term Bonds & Notes
	Less Exclusions:
\$3,326,777	1. Total Recommended by Budget Committee